

NEWS RELEASE

WESCO International, Inc. / Suite 700, 225 West Station Square Drive / Pittsburgh, PA 15219

WESCO International, Inc. Reports Third Quarter 2021 Results

- Record net sales of \$4.7 billion, up 14.2% YOY
 - Organic sales growth of 13.6%
 - Sequential growth of 2.9% on a reported basis; 3.4% on an organic basis
 - Record backlog as of September 30, 2021
- *Record operating profit of \$229.5 million; operating margin of 4.9%*
 - Record gross margin of 21.3%, up 170 basis points YOY and up 30 basis points sequentially
 - Adjusted operating profit of \$280.4 million; adjusted operating margin of 5.9%, up 110 basis points YOY
 - Adjusted EBITDA of \$330.3 million; adjusted EBITDA margin of 7.0%, up 31% and 90 basis points YOY
- Record net income attributable to common stockholders of \$105.2 million
 - Adjusted net income attributable to common stockholders of \$142.6 million, up 71% YOY
- Earnings per diluted share of \$2.02
 - Adjusted earnings per diluted share of \$2.74, up 65% YOY
- Leverage of 4.1x; improvement of 0.4x sequentially and 1.6x post-close of the Anixter merger – Trailing twelve months adjusted EBITDA of \$1,067.4 million
- Raising 2021 outlook for adjusted earnings per diluted share to a range of \$9.20 to \$9.40

PITTSBURGH, November 4, 2021 /Business Wire/ -- WESCO International, Inc. (NYSE: WCC), a leading provider of business-tobusiness distribution, logistics services, and supply chain solutions, announces its results for the third quarter of 2021.

"We had another exceptional quarter and again delivered outstanding results across the board. Early in the second year of our transformational combination of WESCO and Anixter, the substantial value creation of the new WESCO is building," said John Engel, Chairman, President and CEO. "Our sales growth accelerated versus 2019 pre-pandemic levels, and our margin performance and backlog achieved new records for the company. We are outperforming the market across our three business units by utilizing our increased scale, expanded portfolio and industry-leading positions. And, we are continuing to de-lever our balance sheet at a rapid rate while investing in our digital transformation. The impressive progress we're making in the integration is a direct result of the dedication, commitment and relentless execution of the entire WESCO team. I want to thank all our associates for their strong teamwork on our transformation, supplier engagement and customer focus in providing the products, services and resilient supply chain solutions our customers need."

Mr. Engel continued, "We are seeing sales and margin momentum in each of our three strategic business units. Based on our strong third quarter results, we are raising our full year 2021 outlook for sales, margin and profitability for the third time this year. We now expect sales to increase 11% to 13%, adjusted EBITDA margin to expand to between 6.4% and 6.5%, and adjusted EPS to grow to a range of \$9.20 to \$9.40. As a result of our expected sales growth and increasing inventories to support our customers, we are also adjusting our full year 2021 outlook for free cash flow to approximately 80% of net income."

Mr. Engel added, "We are transforming into a growth company as a result of our digital investments, cross-selling our expanded portfolio of products and services, and providing resilient and sustainable supply chain solutions for our customers around the world. Continued execution of our aggressive integration plan, and capitalizing on the secular growth trends, will only accelerate this shift. The value creation potential of the new WESCO is building, and we are only in the early days."

The following are results for the three months ended September 30, 2021 compared to the three months ended September 30, 2020.

- Net sales were \$4.7 billion for the third quarter of 2021 compared to \$4.1 billion for the third quarter of 2020, an increase of 14.2%. Organic sales for the third quarter of 2021 grew by 13.6% as foreign exchange rates positively impacted reported net sales by 1.4% and divestitures negatively impacted reported net sales by 0.8%. Sequentially, net sales grew 2.9% and organic sales increased 3.4%. All segments increased sales versus the prior year period. Backlog at the end of the third quarter of 2021 increased by over 60% compared to the prior year quarter and the end of 2020. Sequentially, backlog grew approximately 15%. WESCO's book-to-bill ratio was above 1.0 for the quarter ended September 30, 2021, indicating strong demand.
- Cost of goods sold for the third quarter of 2021 was \$3.7 billion compared to \$3.4 billion for the third quarter of 2020, and gross profit was \$1.0 billion and \$785.5 million, respectively. As a percentage of net sales, gross profit was 21.3% and 19.0% for the third quarter of 2021 and 2020, respectively. Gross profit as a percentage of net sales for the third quarter of 2021 reflects the favorable impact of margin improvement initiatives, partially offset by a write-down to the carrying value of certain personal protective equipment products, which had a negative impact of 10 basis points. Gross profit as a percentage of net sales for the third quarter of 2020 was 19.6% excluding the effect of merger-related fair value adjustments of \$28.0 million. Sequentially, gross profit as a percentage of net sales increased 30 basis points from 21.0% for the second quarter of 2021.
- Selling, general and administrative expenses were \$721.8 million, or 15.3% of net sales, for the third quarter of 2021, compared to \$562.0 million, or 13.6% of net sales, for the third quarter of 2020. SG&A expenses for the third quarter of 2021 include merger-related costs of \$35.8 million. Adjusted for this amount, SG&A expenses were \$686.0 million, or 14.5% of net sales, for the third quarter of 2021. SG&A expenses for the third quarter of 2021 reflect higher salaries, variable compensation expense and benefit costs, as well as volume-related costs driven by significant sales growth, partially offset by the realization of integration cost synergies. SG&A expenses for the third quarter of 2020 include \$14.2 million of merger-related costs, as well as a gain on the sale of an operating branch in the U.S. of \$19.8 million. Adjusted for these amounts, SG&A expenses were \$567.6 million, or 13.7% of net sales, for the third quarter of 2020, reflecting cost reduction actions taken in response to the COVID-19 pandemic that lowered SG&A expenses as a percentage of net sales by approximately 70 basis points.
- Operating profit was \$229.5 million for the third quarter of 2021, compared to \$178.1 million for the third quarter of 2020, an increase of \$51.4 million, or 28.8%. Operating profit as a percentage of net sales was 4.9% for the current quarter, compared to 4.3% for the third quarter of the prior year. Operating profit for the third quarter of 2021 includes the aforementioned merger-related costs. Additionally, in connection with an integration initiative to review the Company's brand strategy, certain legacy WESCO trademarks are migrating to a master brand architecture, which resulted in \$15.1 million of accelerated amortization expense for the third quarter of 2021. Adjusted for these amounts, operating profit was \$280.4 million, or 5.9% of net sales. In the third quarter of 2020, operating profit was \$200.5 million, or 4.8% of net sales, adjusted for merger-related costs and fair value adjustments totaling \$42.2 million and the gain on sale of a U.S. operating branch of \$19.8 million. Adjusted operating margin was up 110 basis points compared to the prior year.
- Net interest expense for the third quarter of 2021 was \$69.7 million, compared to \$74.5 million for the third quarter of 2020. The decrease reflects a reduction of debt, including the repayment of higher fixed rate debt with lower variable rate debt.
- The effective tax rate for the third quarter of 2021 was 27.2%, compared to 23.3% for the third quarter of 2020. The higher effective tax rate in the current quarter reflects the impact on the estimated annual effective tax rate of a decrease in expected foreign tax credit utilization.
- Net income attributable to common stockholders was \$105.2 million for the third quarter of 2021, compared to \$66.2 million for the third quarter of 2020. Adjusted for merger-related costs and fair value adjustments, accelerated amortization expense associated with migrating to the Company's master brand architecture, gain on sale of a U.S. operating branch, and the related income tax effects, net income attributable to common stockholders was \$142.6 million and \$83.6 million for the third quarter of 2021 and 2020, respectively, an increase of 70.6%.
- Earnings per diluted share for the third quarter of 2021 was \$2.02, based on 52.1 million diluted shares, compared to \$1.31 for the third quarter of 2020, based on 50.5 million diluted shares. Adjusted for merger-related costs and fair value adjustments, accelerated amortization expense associated with migrating to the Company's master brand architecture, gain on sale of a U.S. operating branch, and the related income tax effects, earnings per diluted share for the third quarter of 2021 and 2020 was \$2.74 and \$1.66, respectively, an increase of 65.1%.
- Operating cash flow for the third quarter of 2021 was \$69.9 million, compared to \$286.3 million for the third quarter of 2020. Free cash flow for the third quarter of 2021 was \$85.0 million, or 54% of adjusted net income, compared to \$307.4 million, or 315% of adjusted net income, for the third quarter of 2020. Free cash flow for the current year period was lower than the comparable prior year period primarily due to changes in working capital to support double-digit sales growth.

The following are results for the nine months ended September 30, 2021 compared to the nine months ended September 30, 2020. The Company completed the merger with Anixter on June 22, 2020, thereby impacting comparisons to the prior year.

- Net sales were \$13.4 billion for the first nine months of 2021 compared to \$8.2 billion for the first nine months of 2020, an increase of 63.1% primarily due to the merger with Anixter.
- Cost of goods sold for the first nine months of 2021 was \$10.6 billion compared to \$6.6 billion for the first nine months of 2020, and gross profit was \$2.8 billion and \$1.6 billion, respectively. As a percentage of net sales, gross profit was 20.8% and 19.0% for the first nine months of 2021 and 2020, respectively. Gross profit as a percentage of net sales for the first nine months of 2021 reflects the favorable impact of margin improvement initiatives, partially offset by the write-down to the carrying value of certain personal protective equipment products, which had a negative impact of 20 basis points. Gross profit as a percentage of net sales for the first nine months of 2020 was 19.3% excluding the effect of merger-related fair value adjustments of \$28.0 million.
- Selling, general and administrative expenses were \$2.1 billion, or 15.4% of net sales, for the first nine months of 2021, compared to \$1.2 billion, or 14.9% of net sales, for the first nine months of 2020. SG&A expenses for the first nine months of 2021 include merger-related costs of \$119.8 million, as well as a net gain of \$8.9 million resulting from the sale of WESCO's legacy utility and data communications businesses in Canada during the first quarter of 2021, which were divested in connection with the merger. Adjusted for these amounts, SG&A expenses were 14.6% of net sales for the first nine months of 2021. SG&A expenses for the first nine months of 2020 include merger-related costs of \$92.1 million, as well as a gain on the sale of an operating branch in the U.S. of \$19.8 million. Adjusted for these amounts, SG&A expenses were \$1.1 billion, or 14.0% of net sales, for the first nine months of 2020, reflecting cost reduction actions taken in response to the COVID-19 pandemic that lowered SG&A expenses as a percentage of net sales by approximately 60 basis points.
- Operating profit was \$581.6 million for the first nine months of 2021, compared to \$254.3 million for the first nine months of 2020. Operating profit as a percentage of net sales was 4.4% for the current nine month period, compared to 3.1% for the first nine months of the prior year. Operating profit for the first nine months of 2021 includes merger-related costs and the net gain on the Canadian divestitures, as well as \$20.2 million of accelerated amortization expense associated with migrating to the Company's master brand architecture. Adjusted for these amounts, operating profit was \$712.7 million, or 5.3% of net sales. Adjusted for merger-related costs and fair value adjustments totaling \$120.1 million, and gain on sale of a U.S. operating branch of \$19.8 million, operating profit was \$354.6 million for the first nine months of 2020, or 4.3% of net sales. Adjusted operating margin was up 100 basis points compared to the prior year.
- Net interest expense for the first nine months of 2021 was \$207.7 million, compared to \$152.3 million for the first nine months of 2020. The increase in interest expense was driven by financing activity related to the Anixter merger.
- The effective tax rate for the first nine months of 2021 was 22.0%, compared to 22.9% for the first nine months of 2020. The effective tax rate for the current year-to-date period reflects discrete income tax benefits resulting from a decrease in the valuation allowance recorded against foreign tax credit carryforwards of \$8.3 million and deductible stock-based compensation of \$7.8 million, which were partially offset by discrete income tax expense of \$4.2 million associated with return-to-provision adjustments. These discrete items reduced the estimated annual effective tax rate by approximately 3.1 percentage points.
- Net income attributable to common stockholders was \$254.9 million for the first nine months of 2021, compared to \$64.8 million for the first nine months of 2020. Adjusted for merger-related costs and fair value adjustments, net gains on the Canadian divestitures and sale of a U.S. operating branch, accelerated amortization expense associated with migrating to the Company's master brand architecture, and the related income tax effects, net income attributable to common stockholders was \$353.0 million and \$143.0 million for the first nine months of 2021 and 2020, respectively, an increase of 146.8%.
- Earnings per diluted share for the first nine months of 2021 was \$4.91, based on 51.9 million diluted shares, compared to \$1.44 for the first nine months of 2020, based on 45.1 million diluted shares. Adjusted for merger-related costs and fair value adjustments, net gains on the Canadian divestitures and sale of a U.S. operating branch, accelerated amortization expense associated with migrating to the Company's master brand architecture, and the related income tax effects, earnings per diluted share for the first nine months of 2021 and 2020 was \$6.80 and \$3.17, respectively, an increase of 114.5%.
- Operating cash flow for the first nine months of 2021 was \$172.7 million, compared to \$418.9 million for the first nine months of 2020. Free cash flow for the first nine months of 2021 was \$209.2 million, or 53% of adjusted net income, compared to \$462.1 million, or 292% of adjusted net income, for the first nine months of 2020. Free cash flow for the current year period was lower than the comparable prior year period primarily due to changes in working capital to support double-digit sales growth.

Segment Results

The Company has operating segments that are organized around three strategic business units consisting of Electrical & Electronic Solutions ("EES"), Communications & Security Solutions ("CSS") and Utility & Broadband Solutions ("UBS").

Corporate expenses are incurred to obtain and coordinate financing, tax, information technology, legal and other related services. Segment results include depreciation expense or other allocations related to various corporate assets. Interest expense and other non-operating items are not allocated to the segments or reviewed on a segment basis. Corporate expenses are not directly identifiable with our reportable segments and are reported in the tables below to reconcile the reportable segments to the consolidated financial statements.

The following are results by segment for the three months ended September 30, 2021 compared to the three months ended September 30, 2020. For the third quarter of 2021, operating profit and adjusted EBITDA margin improved for all segments (EES, CSS and UBS), reflecting sales growth, gross margin expansion due to strong execution of margin improvement initiatives and the realization of integration cost synergies, partially offset by higher salaries, variable compensation expense and benefit costs, as well as volume-related costs.

- EES reported net sales of \$2.0 billion for the third quarter of 2021, compared to \$1.7 billion for the third quarter of 2020, an increase of 19.9%. Organic sales for the third quarter of 2021 grew by 19.0% as foreign exchange rates positively impacted reported net sales by 2.0% and the Canadian divestitures negatively impacted reported net sales by 1.1%. The increase reflects double-digit sales growth in our construction, original equipment manufacturer and industrial businesses due to business expansion, price inflation, and the benefits of cross selling. Operating profit was \$155.2 million for the third quarter of 2021, compared to \$105.5 million for the third quarter of 2020, an increase of \$49.7 million. The increase primarily reflects the factors impacting the overall business, as described above. Additionally, operating profit for the third quarter of 2021 was negatively impacted by the inventory write-down described above, as well as accelerated amortization expense of \$6.3 million associated with migrating to the Company's master brand architecture. EBITDA, adjusted for other non-operating income and non-cash stock-based compensation, was \$173.9 million for the third quarter of 2021, or 8.8% of net sales, compared to \$108.9 million for the third quarter of 2020, or 6.6% of net sales.
- CSS reported net sales of \$1.5 billion for the third quarter of 2021, compared to \$1.4 billion for the third quarter of 2020, an increase of 7.2%. Organic sales for the third quarter of 2021 grew by 6.2% as foreign exchange rates positively impacted reported net sales by 1.0%. The increase reflects sales growth in our network infrastructure and security solutions businesses driven by business expansion and the enhanced scale and capabilities afforded by the combination of WESCO and Anixter. Operating profit was \$108.2 million for the third quarter of 2021, compared to \$89.6 million for the third quarter of 2020, an increase of \$18.7 million. The increase primarily reflects the factors impacting the overall business, as described above. Additionally, operating profit for the third quarter of 2021 was negatively impacted by 20 basis points from the inventory write-down described above, as well as accelerated amortization expense of \$8.3 million associated with migrating to the Company's master brand architecture. EBITDA, adjusted for other non-operating expenses and non-cash stock-based compensation, was \$133.7 million for the third quarter of 2021, or 9.0% of net sales, compared to \$121.2 million for the third quarter of 2020, or 8.7% of net sales.
- UBS reported net sales of \$1.3 billion for the third quarter of 2021, compared to \$1.1 billion for the third quarter of 2020, an increase of 14.4%. Organic sales for the third quarter of 2021 grew by 14.8% as foreign exchange rates positively impacted reported net sales by 0.9% and the Canadian divestitures negatively impacted reported net sales by 1.3%. The increase reflects broad-based growth in our utility business, as well as continued strong demand in our broadband and integrated supply businesses. Operating profit was \$108.2 million for the third quarter of 2021, compared to \$74.1 million for the third quarter of 2020, an increase of \$34.1 million. The increase primarily reflects the factors impacting the overall business, as described above. Operating profit for the third quarter of 2021 was negatively impacted by accelerated amortization expense of \$0.5 million associated with migrating to the Company's master brand architecture. EBITDA, adjusted for other non-operating expenses and non-cash stock-based compensation, was \$114.7 million for the third quarter of 2021, or 9.1% of net sales, compared to \$86.1 million for the third quarter of 2020, or 7.8% of net sales.

The following are results by segment for the nine months ended September 30, 2021 compared to the nine months ended September 30, 2020, which primarily reflect the impact of the merger with Anixter. For the nine months ended September 30, 2021, operating profit and adjusted EBITDA margin improved for all segments and reflects sales growth and gross margin expansion, as well as the realization of integration cost synergies and structural cost takeout actions. Operating profit for the first nine months of 2021 was negatively impacted by higher volume-related costs, and SG&A payroll and payroll-related expenses consisting of salaries, variable compensation expense and benefit costs, including the impact of reinstating salaries and certain benefits of legacy WESCO employees that had been reduced or suspended in the prior year in response to the COVID-19 pandemic.

- EES reported net sales of \$5.6 billion for the first nine months of 2021, compared to \$3.8 billion for the first nine months of 2020, an increase of 47.6%. In addition to the impact from the merger, the increase reflects improved economic conditions and strong demand. Operating profit was \$409.1 million for the first nine months of 2021, compared to \$194.6 million for the first nine months of 2020, an increase of \$214.4 million. The increase primarily reflects the factors impacting the overall business, as described above. Additionally, operating profit for the first nine months of 2021 was negatively impacted by 10 basis points from the inventory write-down described above, as well as accelerated amortization expense of \$8.4 million associated with migrating to the Company's master brand architecture. EBITDA, adjusted for other non-operating income and non-cash stock-based compensation, was \$453.9 million for the first nine months of 2021, or 8.1% of net sales, compared to \$214.5 million for the first nine months of 2020, or 5.6% of net sales.
- CSS reported net sales of \$4.2 billion for the nine months ended September 30, 2021, compared to \$2.0 billion for the nine months ended September 30, 2020, an increase of 115.0%. The increase reflects the impact from the merger and broad-based growth in our security solutions and network infrastructure businesses. Operating profit was \$293.4 million for the first nine months of 2021, compared to \$127.5 million for the first nine months of 2020, an increase of \$165.9 million. The increase primarily reflects the factors impacting the overall business, as described above. Additionally, operating profit for the first nine months of 2021 was negatively impacted by 40 basis points from the inventory write-down described above, as well as accelerated amortization expense of \$11.1 million associated with migrating to the Company's master brand architecture. EBITDA, adjusted for other non-operating expenses and non-cash stock-based compensation, was \$355.5 million for the first nine months of 2021, or 8.5% of net sales, compared to \$165.4 million for the first nine months of 2020, or 8.5% of net sales.
- UBS reported net sales of \$3.5 billion for the nine months ended September 30, 2021, compared to \$2.4 billion for the nine months ended September 30, 2020, an increase of 45.5%. Along with the impact of the merger, the increase reflects broad-based growth in our utility business and continued strong demand in our broadband business. Operating profit was \$289.9 million for the first nine months of 2021, compared to \$167.7 million for the first nine months of 2020, an increase of \$122.2 million. Operating profit for the first nine months of 2021 The increase primarily reflects the factors impacting the overall business, as described above, combined with the benefit from the net gain on the Canadian divestitures. Accelerated amortization expense of \$0.7 million associated with migrating to the Company's master brand architecture negatively impacted operating profit in the current year. EBITDA, adjusted for other non-operating expenses, non-cash stock-based compensation and net gain on the Canadian divestitures, was \$299.0 million for the first nine months of 2021, or 8.4% of net sales, compared to \$187.8 million for the first nine months of 2020, or 7.7% of net sales.

Webcast and Teleconference Access

WESCO will conduct a webcast and teleconference to discuss the third quarter of 2021 earnings as described in this News Release on Thursday, November 4, 2021, at 10:00 a.m. E.T. The call will be broadcast live over the internet and can be accessed from the Investor Relations page of the Company's website at <u>www.wesco.investorroom.com</u>. The call will be archived on this internet site for seven days.

WESCO International, Inc. (NYSE: WCC) builds, connects, powers and protects the world. A publicly traded FORTUNE 500® company headquartered in Pittsburgh, Pennsylvania, WESCO is a leading provider of business-to-business distribution, logistics services and supply chain solutions. Pro forma 2020 annual sales were over \$16 billion, including Anixter International Inc., which it acquired in June 2020. WESCO offers a best-in-class product and services portfolio of Electrical and Electronic Solutions, Communications and Security Solutions, and Utility and Broadband Solutions. The Company employs nearly 18,000 people, maintains relationships with approximately 30,000 suppliers, and serves more than 125,000 customers worldwide. With nearly 1,500,000 products, end-to-end supply chain services, and leading digital capabilities, WESCO provides innovative solutions to meet customer needs across commercial and industrial businesses, contractors, government agencies, institutions, telecommunications providers, and utilities. WESCO operates approximately 800 branches, warehouses and sales offices in more than 50 countries, providing a local presence for customers and a global network to serve multi-location businesses and multi-national corporations.

Forward-Looking Statements

All statements made herein that are not historical facts should be considered as forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Such statements involve known and unknown risks, uncertainties and other factors that may cause actual results to differ materially. These statements include, but are not limited to, statements regarding the expected benefits and costs of the transaction between WESCO and Anixter International Inc., including anticipated future financial and operating results, synergies, accretion and growth rates, and the combined company's plans, objectives, expectations and intentions, statements that address the combined company's expected future business and financial performance, and other statements identified by words such as "anticipate," "plan," "believe," "estimate," "intend," "expect," "project," "will" and similar words, phrases or expressions. These forward-looking statements are based on current expectations and beliefs of WESCO's management, as well as assumptions made by, and information currently available to, WESCO's and WESCO's management's control, and which may cause actual results to differ materially from those contained in forward-looking statements. Accordingly, you should not place undue reliance on such statements.

Those risks, uncertainties and assumptions include the risk of any unexpected costs or expenses resulting from the transaction, the risk of any litigation or post-closing regulatory action relating to the transaction, the risk that the transaction could have an adverse effect on the ability of the combined company to retain customers and retain and hire key personnel and maintain relationships with its suppliers, customers and other business relationships and on its operating results and business generally, or the risk that problems may arise in successfully integrating the businesses of the companies, which may result in the combined company not operating as effectively and efficiently as expected, the risk that the combined company may be unable to achieve synergies or other anticipated benefits of the transaction or it may take longer than expected to achieve those synergies or benefits, the risk that the leverage of the company may be higher than anticipated, the impact of natural disasters, health epidemics and other outbreaks, especially the outbreak of COVID-19 since December 2019, which may have a material adverse effect on the combined company's business, results of operations and financial conditions, and other important factors that could cause actual results to differ materially from those projected. All such factors are difficult to predict and are beyond each company's control. Additional factors that could cause results to differ materially from those projected. 31, 2020 and WESCO's other reports filed with the U.S. Securities and Exchange Commission ("SEC").

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CONDENSED CONSOLIDATED STATEMENTS OF INCOME

(dollar amounts in thousands, except per share amounts)

(Unaudited)

	Three Months Ended					
	Se	ptember 30, 2021		Se		
Net sales	\$	4,728,325		\$	4,141,801	
Cost of goods sold (excluding depreciation and amortization)		3,720,332	78.7 %		3,356,259	81.0
Selling, general and administrative expenses		721,795	15.3 %		561,971	13.6
Depreciation and amortization		56,732			45,476	
Income from operations		229,466	4.9 %		178,095	4.3
Interest expense, net		69,720			74,540	
Other income, net		(5,320)			(777)	
Income before income taxes		165,066	3.5 %		104,332	2.5
Provision for income taxes		44,870			24,294	
Net income		120,196	2.5 %		80,038	1.9
Net income (loss) attributable to noncontrolling interests		600			(640)	
Net income attributable to WESCO International, Inc.		119,596	2.5 %		80,678	1.9
Preferred stock dividends		14,352			14,511	
Net income attributable to common stockholders	\$	105,244	2.2 %	\$	66,167	1.6
Earnings per diluted share attributable to common stockholders Weighted-average common shares outstanding and common share equivalents used in computing earnings per diluted	\$	2.02		\$	1.31	
common share (in thousands) Reportable Segments		52,063			50,487	
Net sales:	¢	1 002 405		¢	1 (52 72)	
Electrical & Electronic Solutions	\$	1,982,485		\$	1,653,726	
Communications & Security Solutions		1,488,689			1,388,791	
Utility & Broadband Solutions		1,257,151			1,099,284	
	\$	4,728,325		\$	4,141,801	
Income from operations:						
Electrical & Electronic Solutions	\$	155,210		\$	105,508	
Communications & Security Solutions		108,226			89,634	
Utility & Broadband Solutions		108,172			74,092	
Corporate		(142,142)			(91,139)	
	\$	229,466		\$	178,095	

WESCO INTERNATIONAL, INC. CONDENSED CONSOLIDATED STATEMENTS OF INCOME

(dollar amounts in thousands, except per share amounts)

(Unaudited)

	Nine Months Ended					
	Se	eptember 30, 2021		S	eptember 30, 2020	
Net sales	\$	13,365,592		\$	8,197,154	
Cost of goods sold (excluding depreciation and amortization)		10,581,406	79.2 %		6,641,438	81.0 %
Selling, general and administrative expenses		2,057,952	15.4 %		1,221,114	14.9 %
Depreciation and amortization		144,645			80,324	
Income from operations		581,589	4.4 %		254,278	3.1 %
Interest expense, net		207,683			152,281	
Other income, net		(8,929)			(1,463)	
Income before income taxes		382,835	2.9 %		103,460	1.3 %
Provision for income taxes		84,201			23,707	
Net income		298,634	2.2 %		79,753	1.0 %
Net income (loss) attributable to noncontrolling interests		665			(825)	
Net income attributable to WESCO International, Inc.		297,969	2.2 %		80,578	1.0 %
Preferred stock dividends		43,056			15,787	
Net income attributable to common stockholders	\$	254,913	1.9 %	\$	64,791	0.8 %
Earnings per diluted share attributable to common stockholders	\$	4.91		\$	1.44	
Weighted-average common shares outstanding and common share equivalents used in computing earnings per diluted common share (in thousands)		51,896			45,104	
Reportable Segments						
Net sales:						
Electrical & Electronic Solutions	\$	5,626,309		\$	3,811,498	
Communications & Security Solutions		4,200,424			1,953,967	
Utility & Broadband Solutions		3,538,859			2,431,689	
	\$	13,365,592		\$	8,197,154	
Income from operations:						
Electrical & Electronic Solutions	\$	409,062		\$	194,643	
Communications & Security Solutions		293,446			127,502	
Utility & Broadband Solutions		289,895			167,651	
Corporate		(410,814)			(235,518)	
	\$	581,589		\$	254,278	

CONDENSED CONSOLIDATED BALANCE SHEETS

(dollar amounts in thousands)

(Unaudited	1)
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	September 30, 2021			ecember 31, 2020
Assets				
Current Assets				
Cash and cash equivalents	\$	251,799	\$	449,135
Trade accounts receivable, net		2,955,632		2,466,903
Inventories		2,569,798		2,163,831
Other current assets		438,267		427,109
Total current assets		6,215,496		5,506,978
Goodwill and intangible assets		5,179,529		5,252,664
Other assets		1,085,993		1,120,572
Total assets	\$	12,481,018	\$	11,880,214
Liabilities and Stockholders' Equity				
Current Liabilities				
Accounts payable	\$	2,246,454	\$	1,707,329
Short-term debt and current portion of long-term debt, net ⁽¹⁾		19,292		528,830
Other current liabilities		872,353		750,836
Total current liabilities		3,138,099		2,986,995
Long-term debt, net		4,565,772		4,369,953
Other noncurrent liabilities		1,195,330		1,186,877
Total liabilities		8,899,201		8,543,825
Stockholders' Equity				
Total stockholders' equity		3,581,817		3,336,389
Total liabilities and stockholders' equity	\$	12,481,018	\$	11,880,214

(1) As of December 31, 2020, short-term debt and current portion of long-term debt includes the \$500.0 million aggregate principal amount of the Company's 5.375% Senior Notes due 2021 (the "2021 Notes"), which were redeemed on January 14, 2021.

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(dollar amounts in thousands)

(Unaudited)

		Nine Months Ended				
	Sep	otember 30, 2021	Sep	otember 30, 2020		
Operating Activities:						
Net income	\$	298,634	\$	79,753		
Add back (deduct):						
Depreciation and amortization		144,645		80,324		
Deferred income taxes		(5,340)		(8,261)		
Change in trade receivables, net		(521,491)		3,584		
Change in inventories		(428,405)		77,681		
Change in accounts payable		550,858		80,489		
Other, net		133,769		105,368		
Net cash provided by operating activities		172,670		418,938		
Investing Activities:						
Capital expenditures		(25,170)		(42,562)		
Other, net ⁽¹⁾		61,776		(3,681,335)		
Net cash provided by (used in) investing activities		36,606		(3,723,897)		
Financing Activities:						
Debt (repayments) borrowings, net ⁽²⁾		(330,341)		3,606,339		
Equity activity, net		(20,784)		(2,032)		
Other, net ⁽³⁾		(59,079)		(96,987)		
Net cash (used in) provided by financing activities		(410,204)		3,507,320		
Effect of exchange rate changes on cash and cash equivalents		3,592		(1,014)		
Net change in cash and cash equivalents		(197,336)		201,347		
Cash and cash equivalents at the beginning of the period		449,135		150,902		
Cash and cash equivalents at the end of the period	\$	251,799	\$	352,249		

(1) For the nine months ended September 30, 2021, other investing activities includes cash consideration totaling approximately \$56.0 million from the sale of WESCO's legacy utility and data communications businesses in Canada. The Company used the net proceeds from the divestitures to repay indebtedness. Other investing activities for the nine months ended September 30, 2020 includes payments to acquire Anixter of \$3,707.6 million, net of cash acquired of \$103.5 million.

- (2) The nine months ended September 30, 2021 includes the redemption of the Company's \$500.0 million aggregate principal amount of 2021 Notes and \$354.7 million aggregate principal amount of its 5.375% Senior Notes due 2024 (the "2024 Notes"). The redemptions of the 2021 Notes and 2024 Notes were funded with excess cash, as well as borrowings under the Company's accounts receivable securitization and revolving credit facilities. The nine months ended September 30, 2020 primarily includes the net proceeds from the issuance of senior unsecured notes of \$2,815.0 million, as well as borrowings under the Company's accounts receivable securitization and revolving credit facilities. These cash inflows were used to fund the merger with Anixter.
- ⁽³⁾ For the nine months ended September 30, 2021, other financing activities includes \$43.1 million of dividends paid to holders of Series A preferred stock. Other financing activities for the nine months ended September 30, 2020 includes approximately \$79.9 million of costs associated with the debt financing used to fund a portion of the merger with Anixter, as well as \$15.8 million of dividends paid to holders of Series A preferred stock.

NON-GAAP FINANCIAL MEASURES

In addition to the results provided in accordance with U.S. Generally Accepted Accounting Principles ("U.S. GAAP") above, this earnings release includes certain non-GAAP financial measures. These financial measures include organic sales growth, gross profit, adjusted gross profit, gross margin, adjusted gross margin, earnings before interest, taxes, depreciation and amortization (EBITDA), adjusted EBITDA, adjusted EBITDA margin, financial leverage, free cash flow, adjusted income from operations, adjusted operating margin, adjusted provision for income taxes, adjusted income before income taxes, adjusted net income attributable to WESCO International, Inc., adjusted net income attributable to common stockholders, and adjusted earnings per diluted share. The Company believes that these non-GAAP measures are useful to investors as they provide a better understanding of sales performance, and the use of debt and liquidity on a comparable basis. Additionally, certain non-GAAP measures either focus on or exclude items impacting comparability of results such as merger-related costs, and the related income tax effect of such items, allowing investors to more easily compare the Company's financial performance from period to period. Management does not use these non-GAAP financial measures for any purpose other than the reasons stated above.

RECONCILIATION OF NON-GAAP FINANCIAL MEASURES

(dollar amounts in thousands, except per share data)

(Unaudited)

Organic Sales Growth by Segment:

		Three Mo	nths	Ended	Growth/(Decline)									
	Se	September 30, 2021September 30, 2020		Reported	Divestiture Impact	Foreign Exchange Impact	Organic Growth							
EES	\$	1,982,485	\$	1,653,726	19.9%	(1.1)%	2.0 %	19.0 %						
CSS		1,488,689		1,388,791	7.2%	— %	1.0 %	6.2 %						
UBS		1,257,151		1,099,284	14.4%	(1.3)%	0.9 %	14.8 %						
Total net sales	\$	4,728,325	\$	4,141,801	14.2%	(0.8)%	1.4 %	13.6 %						

Organic Sales Growth by Segment - Sequential:

	Three Months Ended					Growth/(Decline)						
	Sept	tember 30, 2021		June 30, 2021	Reported	Foreign Exchange Impact	Organic Growth					
EES	\$	1,982,485	\$	1,923,011	3.1 %	(0.6)%	3.7 %					
CSS		1,488,689		1,461,120	1.9 %	(0.6)%	2.5 %					
UBS		1,257,151		1,211,659	3.8 %	(0.2)%	4.0 %					
Total net sales	\$	4,728,325	\$	4,595,790	2.9%	(0.5)%	3.4 %					

Note: Organic sales growth is a non-GAAP financial measure of sales performance. Organic sales growth is calculated by deducting the percentage impact from acquisitions and divestitures for one year following the respective transaction, foreign exchange rates and number of workdays from the overall percentage change in consolidated net sales.

RECONCILIATION OF NON-GAAP FINANCIAL MEASURES

(dollar amounts in thousands, except per share data)

(Unaudited)

		Three Mo	Ended	Nine Months Ended					
Gross Profit:	Se	ptember 30, 2021	Se	ptember 30, 2020	S	eptember 30, 2021	Se	eptember 30, 2020	
Net sales	\$	4,728,325	\$	4,141,801	\$	13,365,592	\$	8,197,154	
Cost of goods sold (excluding depreciation and amortization)		3,720,332		3,356,259		10,581,406		6,641,438	
Gross profit	\$	1,007,993	\$	785,542	\$	2,784,186	\$	1,555,716	
Adjusted gross profit ⁽¹⁾	\$	1,007,993	\$	813,561	\$	2,784,186	\$	1,583,735	
Gross margin		21.3 %		19.0 %		20.8 %		19.0 %	
Adjusted gross margin ⁽¹⁾		21.3 %		19.6 %		20.8 %		19.3 %	

⁽¹⁾ Adjusted gross profit and adjusted gross margin exclude the effect of merger-related fair value adjustments to inventory of \$28.0 million for the three and nine months ended September 30, 2020.

Gross Profit:	 e Months Ended une 30, 2021
Net sales	\$ 4,595,790
Cost of goods sold (excluding depreciation and amortization)	 3,630,633
Gross profit	\$ 965,157
Gross margin	21.0 %

Note: Gross profit is a financial measure commonly used within the distribution industry. Gross profit is calculated by deducting cost of goods sold, excluding depreciation and amortization, from net sales. Gross margin is calculated by dividing gross profit by net sales.

RECONCILIATION OF NON-GAAP FINANCIAL MEASURES

(dollar amounts in thousands, except per share data)

(Unaudited)

		Three Mo	nths	Ended	Nine Months Ended				
Adjusted Income from Operations:		September 30, 2021		September 30, 2020		ptember 30, 2021	September 30, 2020		
Income from operations	\$	229,466	\$	178,095	\$	581,589	\$	254,278	
Merger-related costs		35,750		14,175		119,792		92,127	
Accelerated trademark amortization		15,147				20,196			
Merger-related fair value adjustments				28,019		_		28,019	
Net gain on sale of assets and divestitures				(19,816)		(8,927)		(19,816)	
Adjusted income from operations	\$	280,363	\$	200,473	\$	712,650	\$	354,608	
Adjusted income from operations margin %		5.9 %		4.8 %		5.3 %		4.3 %	

		Three Mon	nths l	Ended	Nine Months Ended					
Adjusted Provision for Income Taxes:		September 30, 2021		ptember 30, 2020	Se	ptember 30, 2021	September 30, 2020			
Provision for income taxes	\$	44,870	\$	24,294	\$	84,201	\$	23,707		
Income tax effect of adjustments to income from operations ⁽¹⁾		13,512		4,923		32,968		22,073		
Adjusted provision for income taxes	\$	58,382	\$	29,217	\$	117,169	\$	45,780		

⁽¹⁾ The adjustments to income from operations have been tax effected at rates of approximately 27% and 25% for the three and nine months ended September 30, 2021, respectively, and 22% for the three and nine months ended September 30, 2020.

RECONCILIATION OF NON-GAAP FINANCIAL MEASURES

(dollar amounts in thousands, except per share data)

(Unaudited)

	Three Months Ended					Nine Months Ended				
Adjusted Earnings per Diluted Share:		September 30, 2021		eptember 30, 2020		eptember 30, 2021		ptember 60, 2020		
Adjusted income from operations	\$	280,363	\$	200,473	\$	712,650	\$	354,608		
Interest expense, net	+	69,720	*	74,540	+	207,683	+	152,281		
Other income, net		(5,320)		(777)		(8,929)		(1,463)		
Adjusted income before income taxes		215,963		126,710		513,896		203,790		
Adjusted provision for income taxes		58,382		29,217		117,169		45,780		
Adjusted net income		157,581		97,493		396,727		158,010		
Net income (loss) attributable to noncontrolling interests		600		(640)		665		(825)		
Adjusted net income attributable to WESCO International, Inc.		156,981		98,133		396,062		158,835		
Preferred stock dividends		14,352		14,511		43,056		15,787		
Adjusted net income attributable to common stockholders	\$	142,629	\$	83,622	\$	353,006	\$	143,048		
Diluted shares		52,063		50,487		51,896		45,104		
Adjusted earnings per diluted share	\$	2.74	\$	1.66	\$	6.80	\$	3.17		

Note: For the three and nine months ended September 30, 2021, income from operations, the provision for income taxes and earnings per diluted share have been adjusted to exclude merger-related costs, a net gain on the sale of WESCO's legacy utility and data communications businesses in Canada, accelerated amortization expense associated with migrating to the Company's master brand architecture, and the related income tax effects. For the three and nine months ended September 30, 2020, income from operations, the provision for income taxes and earnings per diluted share have been adjusted to exclude merger-related costs and fair value adjustments, gain on sale of an operating branch in the U.S., and the related income tax effects. These non-GAAP financial measures provide a better understanding of the Company's financial results on a comparable basis.

RECONCILIATION OF NON-GAAP FINANCIAL MEASURES

(dollar amounts in thousands, except per share data)

(Unaudited)

	Three Months Ended September 30, 2021									
EBITDA and Adjusted EBITDA by Segment:	_	EES		CSS		UBS	C	Corporate		Total
Net income attributable to common stockholders	\$	155,627	\$	107,898	\$	108,150	\$	(266,431)	\$	105,244
Net income attributable to noncontrolling interests		309		—		—		291		600
Preferred stock dividends								14,352		14,352
Provision for income taxes								44,870		44,870
Interest expense, net		_		_		_		69,720		69,720
Depreciation and amortization		16,840		24,723		5,869		9,300		56,732
EBITDA	\$	172,776	\$	132,621	\$	114,019	\$	(127,898)	\$	291,518
Other (income) expense, net		(726)		328		22		(4,944)		(5,320)
Stock-based compensation expense ⁽¹⁾		1,848		752		633		5,079		8,312
Merger-related costs				_		—		35,750		35,750
Adjusted EBITDA	\$	173,898	\$	133,701	\$	114,674	\$	(92,013)	\$	330,260
Adjusted EBITDA margin %		8.8 %		9.0 %		9.1 %				7.0 %

(1) Stock-based compensation expense in the calculation of adjusted EBITDA for the three months ended September 30, 2021 excludes \$1.3 million as such amount is included in merger-related costs.

	Three Months Ended September 30, 2020							
EBITDA and Adjusted EBITDA by Segment:	EES CSS		UBS	Corporate	Total			
Net income attributable to common stockholders	\$ 107,192	\$ 90,585	\$ 73,924	\$ (205,534)	\$ 66,167			
Net loss attributable to noncontrolling interests	(270)		—	(370)	(640)			
Preferred stock dividends		_	_	14,511	14,511			
Provision for income taxes				24,294	24,294			
Interest expense, net			_	74,540	74,540			
Depreciation and amortization	10,411	18,536	7,550	8,979	45,476			
EBITDA	\$ 117,333	\$ 109,121	\$ 81,474	\$ (83,580)	\$ 224,348			
Other (income) expense, net	(1,414)	(951)	168	1,420	(777)			
Stock-based compensation expense ⁽²⁾	1,146	711	441	3,704	6,002			
Merger-related costs				14,175	14,175			
Merger-related fair value adjustments	11,695	12,344	3,980	_	28,019			
Gain on sale of assets	(19,816)			—	(19,816)			
Adjusted EBITDA	\$ 108,944	\$ 121,225	\$ 86,063	\$ (64,281)	\$ 251,951			
Adjusted EBITDA margin %	6.6 %	8.7 %	7.8 %	,	6.1 %			

(2) Stock-based compensation by reportable segment for the three months ended September 30, 2020, as previously reported in a press release issued on November 5, 2020, has been reallocated to conform to the current period presentation.

Note: EBITDA, Adjusted EBITDA and Adjusted EBITDA margin % are non-GAAP financial measures that provide indicators of the Company's performance and its ability to meet debt service requirements. EBITDA is defined as earnings before interest, taxes, depreciation and amortization. Adjusted EBITDA is defined as EBITDA before foreign exchange and other non-operating expenses (income), non-cash stock-based compensation, costs and fair value adjustments associated with the merger with Anixter, and gain on sale of an operating branch in the U.S. Adjusted EBITDA margin % is calculated by dividing Adjusted EBITDA by net sales.

RECONCILIATION OF NON-GAAP FINANCIAL MEASURES

(dollar amounts in thousands, except per share data)

(Unaudited)

	Nine Months Ended September 30, 2021						
EBITDA and Adjusted EBITDA by Segment:	EES	CSS	UBS	Corporate	Total		
Net income attributable to common stockholders	\$ 410,233	\$ 292,537	\$ 289,851	\$ (737,708)	\$ 254,913		
Net income attributable to noncontrolling interests	158			507	665		
Preferred stock dividends	_		_	43,056	43,056		
Provision for income taxes				84,201	84,201		
Interest expense, net				207,683	207,683		
Depreciation and amortization	40,184	60,257	16,545	27,659	144,645		
EBITDA	\$ 450,575	\$ 352,794	\$ 306,396	\$ (374,602)	\$ 735,163		
Other (income) expense, net	(1,329)	909	44	(8,553)	(8,929)		
Stock-based compensation expense ⁽¹⁾	4,648	1,818	1,517	10,972	18,955		
Merger-related costs				119,792	119,792		
Net gain on Canadian divestitures			(8,927)		(8,927)		
Adjusted EBITDA	\$ 453,894	\$ 355,521	\$ 299,030	\$ (252,391)	\$ 856,054		
Adjusted EBITDA margin %	8.1 %	8.5 %	8.4 %		6.4 %		

⁽¹⁾ Stock-based compensation expense in the calculation of adjusted EBITDA for the nine months ended September 30, 2021 excludes \$3.8 million as such amount is included in merger-related costs.

	Nine Months Ended September 30, 2020						
EBITDA and Adjusted EBITDA by Segment:	EES	CSS	UBS	Corporate	Total		
Net income attributable to common stockholders	\$ 196,665	\$ 128,295	\$ 167,483	\$ (427,652)	\$ 64,791		
Net loss attributable to noncontrolling interests	(664)			(161)	(825)		
Preferred stock dividends	_	—	—	15,787	15,787		
Provision for income taxes	_			23,707	23,707		
Interest expense, net	_		_	152,281	152,281		
Depreciation and amortization	24,638	24,393	15,153	16,140	80,324		
EBITDA	\$ 220,639	\$ 152,688	\$ 182,636	\$ (219,898)	\$ 336,065		
Other (income) expense, net	(1,358)	(793)	168	520	(1,463)		
Stock-based compensation expense ⁽²⁾	3,343	1,130	1,040	10,016	15,529		
Merger-related costs			—	92,127	92,127		
Merger-related fair value adjustments	11,695	12,344	3,980		28,019		
Gain on sale of assets	(19,816)				(19,816)		
Adjusted EBITDA	\$ 214,503	\$ 165,369	\$ 187,824	\$ (117,235)	\$ 450,461		
Adjusted EBITDA margin %	5.6 %	8.5 %	7.7 %		5.5 %		

⁽²⁾ Stock-based compensation expense by reportable segment for the nine months ended September 30, 2020, as previously reported in a press release issued on November 5, 2020, has been reallocated to conform to the current period presentation.

Note: EBITDA, Adjusted EBITDA and Adjusted EBITDA margin % are non-GAAP financial measures that provide indicators of the Company's performance and its ability to meet debt service requirements. EBITDA is defined as earnings before interest, taxes, depreciation and amortization. Adjusted EBITDA is defined as EBITDA before foreign exchange and other non-operating expenses (income), non-cash stock-based compensation, costs and fair value adjustments associated with the merger with Anixter, and net gains on the divestiture of WESCO's legacy utility and data communications businesses in Canada and sale of an operating branch in the U.S. Adjusted EBITDA margin % is calculated by dividing Adjusted EBITDA by net sales.

RECONCILIATION OF NON-GAAP FINANCIAL MEASURES

(dollar amounts in thousands, except per share data)

(Unaudited)

	Twelve Months Ended					
Financial Leverage:		ptember 30, 2021	December 31, 2020			
	Reported					
Net income attributable to common stockholders	\$	260,544	\$	115,572		
Net income (loss) attributable to noncontrolling interests		969		(521)		
Preferred stock dividends		57,408		30,139		
Provision for income taxes		83,298		55,659		
Interest expense, net		281,993		255,842		
Depreciation and amortization		185,921		153,499		
EBITDA		870,133		610,190		
Other (income) expense, net		(9,860)		4,635		
Stock-based compensation		21,675		34,733		
Merger-related costs and fair value adjustments		175,574		206,748		
Out-of-period adjustment		18,852		18,852		
Net gain on sale of assets and Canadian divestitures		(8,927)		(19,816)		
Adjusted EBITDA ⁽²⁾	\$	1,067,447	\$	855,342		

		As of				
	Ser	otember 30, 2021	De	ecember 31, 2020		
Short-term debt and current portion of long-term debt, net	\$	19,292	\$	528,830		
Long-term debt, net		4,565,772		4,369,953		
Debt discount and debt issuance costs ⁽³⁾		74,222		88,181		
Fair value adjustments to Anixter Senior Notes due 2023 and 2025 ⁽³⁾		(1,132)		(1,650)		
Total debt		4,658,154		4,985,314		
Less: cash and cash equivalents		251,799		449,135		
Total debt, net of cash	\$	4,406,355	\$	4,536,179		
Financial leverage ratio		4.1		5.3		

⁽¹⁾ EBITDA and adjusted EBITDA for the twelve months ended December 31, 2020 gives effect to the combination of WESCO and Anixter as if it had occurred at the beginning of the respective trailing twelve month period.

⁽²⁾ Adjusted EBITDA includes the financial results of WESCO's legacy utility and data communications businesses in Canada, which were divested in the first quarter of 2021 under a Consent Agreement with the Competition Bureau of Canada.

⁽³⁾ Debt is presented in the condensed consolidated balance sheets net of debt discount and debt issuance costs, and includes adjustments to record the long-term debt assumed in the merger with Anixter at its acquisition date fair value.

Note: Financial leverage measures the use of debt. Financial leverage ratio is calculated by dividing total debt, excluding debt discount, debt issuance costs and fair value adjustments, net of cash, by adjusted EBITDA. EBITDA is defined as the trailing twelve months earnings before interest, taxes, depreciation and amortization. Adjusted EBITDA is defined as the trailing twelve months EBITDA before foreign exchange and other non-operating expenses (income), non-cash stock-based compensation, costs and fair value adjustments associated with the merger with Anixter, an out-of-period adjustment related to inventory absorption accounting, and net gains on the divestiture of WESCO's legacy utility and data communications businesses in Canada and sale of an operating branch in the U.S.

RECONCILIATION OF NON-GAAP FINANCIAL MEASURES

(dollar amounts in thousands, except per share data)

(Unaudited)

		Three Months Ended				Nine Months Ended				
Free Cash Flow:	Sep	tember 30, 2021	Sep	ptember 30, 2020	Sep	otember 30, 2021	Sep	otember 30, 2020		
Cash flow provided by operations	\$	69,875	\$	286,250	\$	172,670	\$	418,938		
Less: Capital expenditures		(4,979)		(15,399)		(25,170)		(42,562)		
Add: Merger-related expenditures		20,109		36,591		61,676		85,674		
Free cash flow	\$	85,005	\$	307,442	\$	209,176	\$	462,050		
Percentage of adjusted net income		54 %		315 %		53 %		292 %		

Note: Free cash flow is a measure of liquidity. Capital expenditures are deducted from operating cash flow to determine free cash flow. Free cash flow is available to fund investing and financing activities. For the three and nine months ended September 30, 2021 and 2020, the Company paid certain fees, expenses and other costs related to WESCO's merger with Anixter. Such expenditures have been added back to operating cash flow to determine free cash flow for such periods.